

DELIVERING THE CORPORATE PLAN 2024-28
Highlight Priorities for 2025/26

Community Leadership - cross cutting across all themes	N E W	<p><u>Participating positively in the Greater Essex Devolution and local government reorganisation programme as it progresses</u></p> <p>To continue to address the needs and otherwise speak up for Tendring as part of:</p> <p>(1) The development of plans for devolution of Whitehall powers to a Greater Essex Combined Authority/Mayor; and</p> <p>(2) the proposals for local government reorganisation in Greater Essex to deliver the best structures for delivery of high-quality and sustainable public services across the area, effective governance and decision-making arrangements and thereby securing the best outcome for the communities of Tendring.</p>
Financial Sustainability and Openness (Theme F)	F 1	<p><u>Deliver / Develop Savings and Efficiency Plans for 2025/26 onwards</u></p> <p>Develop savings and efficiency plans set against the long-term financial forecast, the Government’s longer term funding review and Devolution and Local Government Reorganisation, to include:</p> <ul style="list-style-type: none"> • Taking the necessary steps to implement outstanding items included within the adopted Savings Plan for 2025/26; and • develop a ‘pipeline’ of further options for consideration, that takes account of transformational activities reflecting the on-going active management of demand and supply pressures, other costs and liabilities, including those associated with the Council’s Assets.
	F 2	<p><u>To develop proposals to secure the long-term sustainability of Housing Revenue Account (HRA)</u></p> <p>In respect to the Council’s own housing stock, drive improvement with expanded estate management.</p> <p>To develop the long term HRA 30 Year Business Plan proposals to secure sustainability of the HRA to include:</p> <ul style="list-style-type: none"> • Management of long-term empty properties; and • responding to the new Government’s drive to increase the stock of social housing e.g. additional flexibilities relating to retained “Right-to-Buy” receipts. <p>Explore the possibility of working with other authorities in light of the Local Government Reorganisation.</p>

	F 3	<p><u>Implement the Beach Huts Strategy</u></p> <p>Deploy a phased approach to the implementation of the adopted Beach Hut Strategy. Key features of the Strategy were introducing commercial leases for those who wish to rent out their beach hut for more than ten days each year; limiting beach hut agreements to one per household (for new hut owners); standardising designs and adaptations; and moving from issuing licences to leases.</p>
	Pride in our area and services to residents (Theme A)	A 1
A 2		<p><u>Housing Strategy – submission for approval and actions from it.</u></p> <p>Develop a revised Housing Strategy to address the needs of the District and its residents. This will then shape the delivery of relevant services going forward.</p> <p>Explore the possibility of working with other authorities in light of the Local Government Reorganisation.</p>
A 3		<p><u>Homelessness – addressing the provision and steps to make the service sustainable going forward</u></p> <p>Positively review and take appropriate actions to review the Council's use of temporary accommodation, working with the sector to drive improvement and efficiencies and to develop interventions ahead of homelessness occurring and thereby improve the sustainability of this service for the Council over the longer term.</p>

		<p>Explore the possibility of working with other authorities in light of the Local Government Reorganisation</p>
	<p>A 4</p>	<p><u>Continue the review of the Local Plan</u></p> <p>To proceed with the review of the Tendring Local Plan – extending its timeframe to 2041 and to ensuring it is up to date and in alignment with latest national planning policy and mandatory housebuilding targets. The Local Plan review will also take into account the progress on the Tendring-Colchester Borders Garden Community project.</p>
	<p>A 5</p>	<p><u>Implement decision on the future of the Careline Service</u></p> <p>Following a year-long review of the Careline service and having considered consultation feedback; updated financial analysis; the implications of Devolution and local government reorganisation; and different options for the future of the service, the Cabinet agreed on 21 February 2025 to the creation of a combined telecare, response and lifting service for North East Essex – achieved through the transfer of service-users and staff to Colchester City Council’s Helpline Service run by its arms-length company Amphora. The transfer is to be implemented within the 2025/26 financial year in line with a detailed transition plan and legal agreement to be negotiated and agreed with Colchester Helpline and Colchester City Council.</p>
<p>Raising Aspirations and Creating Opportunities (Theme B)</p>	<p>B 1</p>	<p><u>Develop plans and implement actions from the following programmes:</u></p> <ol style="list-style-type: none"> 1. Levelling Up Fund; 2. Community Regeneration Partnership (Former Levelling Up Partnership); 3. Capital Regeneration Project; 4. UK Shared Prosperity Fund; 5. Tendring-Colchester Borders Garden Community; 6. High Street Accelerator Green Space; and 7. High Street Accelerator Seed Funding <p>To support economic growth in the District to enable the development of the Garden Community and drive forward town centre regeneration - by creating new social housing, public realm, civic space, and cultural venues, and working the Clacton Town Board to develop the long term plan for towns, with tens of millions of capital investment from Government.</p>

A.2 Appendix B

Championing our Local Environment (Theme C)	C 1	<u>Develop a new Coastal Protection Strategy to secure financial sustainability for interventions by this Council</u> Develop a Coastal Protection Strategy aimed at addressing long term needs to protect against erosion and ground movement along the coastline the interventions that may be required and the position of this Council.
	C 2	<u>To implement actions from the Sport and Activity Strategy</u> To make strides to develop community-led sporting activity with partners, improve our leisure provision and put facilities on a sustainable footing.
	C 3	<u>To implement actions from the Council's Climate Change Action Plan</u> To take forward key actions to reduce the Council's carbon emissions and improve nature in the district.

A.2 Appendix B

Working with Partners to Improve Quality of Life (Theme D)	D 1	<p><u>Develop a Health and Wellbeing Strategy</u></p> <p>To adopt, subject to Cabinet approval, a health and wellbeing strategy that recognises the role of the Council in improving the wider determinants of health, including mental health, and implement actions from the strategy.</p>
	D 2	<p><u>To implement the new Crime and Disorder Strategy</u></p> <p>Following the adoption of the Crime and Disorder Reduction Strategy, and the identification of the key themes to delivered, a delivery plan will be prepared with the appropriate partner/partners and progress on the delivery will be reported on through 2025/26.</p>
	D 3	<p><u>To develop a renewed Community Engagement Strategy</u></p> <p>To review the adopted Community Engagement Strategy and develop a set of principles for community engagement in early 2025/26 and to reflect on these during the year based on the experience across the Council.</p>
Promoting our heritage offer, attracting visitors and encouraging them to stay longer (Theme E)	E 1	<p><u>Attract tourists to the districts through events</u></p> <p>To host one of the largest events in Essex, the Clacton Airshow, attracting thousands of tourists to the town, boosting economic growth.</p>
	E 2	<p><u>To invest in the District's cultural offer to support local residents and attract tourists</u></p> <p>To invest in the cultural offer of the District by taking forward cultural projects funded through the Community Regeneration Partnership (formerly the Levelling Up Partnership).</p> <p>To protect the Council's tourist attractions by engaging with external bodies in support of the Dovercourt Leading Lighthouse improvements.</p>